

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

Management and Budget

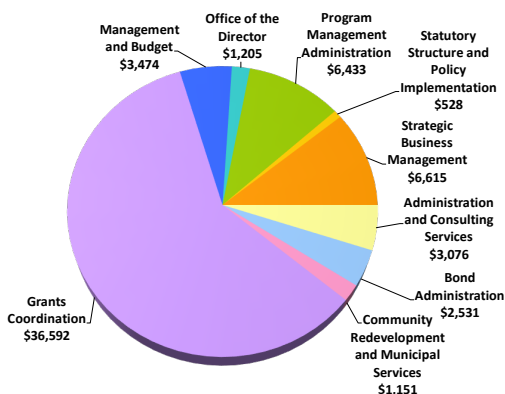
The Office of Management and Budget (OMB) supports and facilitates the County's results-oriented and resilience-focused governing policies to promote the most efficient use of the County's resources; administers and monitors grants to community-based organizations (CBOs) and small businesses; coordinates technical assistance and capacity-building opportunities for CBOs, manages grant programs and Federal Emergency Management Agency (FEMA) projects, identifies funding and partnership opportunities and assists County departments to maximize financial resources; oversees the Building Better Communities (BBC) General Obligation Bond Program and the Countywide Infrastructure Investment Program (CIIP); coordinates and maintains the various business processes of the County's Enterprise Resource Planning (ERP) application, also known as INtegrated Financial Resources Management System (INFORMS); manages the County's debt financing and debt issuances; and coordinates implementation planning to address the impact of Amendment 10.

As part of the General Government strategic area, OMB supports the County's strategic planning, resilience planning and business planning processes; develops the County's annual budget; facilitates performance reporting mechanisms; and conducts organizational, management and business process reviews. The Department promotes efforts to revitalize distressed areas or areas with impediments to private and public development; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; supports the County's capital programs; and provides policy analysis regarding incorporation and annexation. OMB provides direct administrative support to 16 advisory and community boards and administers grants including, but not limited to, the Ending the HIV Epidemic: A Plan for America program and the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009. The Department maintains, enhances, upgrades and supports the ERP technology applications, tools, processes and third-party integration systems, as well as coordinating ERP-related business process improvement and strategic planning. OMB handles all FEMA reporting for the County, inclusive of the continuation and closeout of the Coronavirus Aid, Relief, and Economic Security Act (CARES) and American Rescue Plan Act (ARPA) funding accepted by the County. The Department is responsible for the County's financial and debt management. Additionally, OMB prepares the future transfer and transition agreements to be offered to the respective constitutional offices to ensure there is no disruption of service to the community after January 7, 2025.

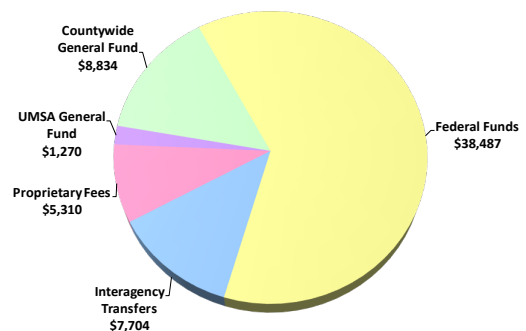
Stakeholders include the Mayor, the Board of County Commissioners (BCC), all County departments, other governmental entities, not-for-profit organizations, small businesses, district property owners, private developers, municipalities, advisory boards and consumers.

FY 2023-24 Adopted Operating Budget

Expenditures by Activity
(dollars in thousands)

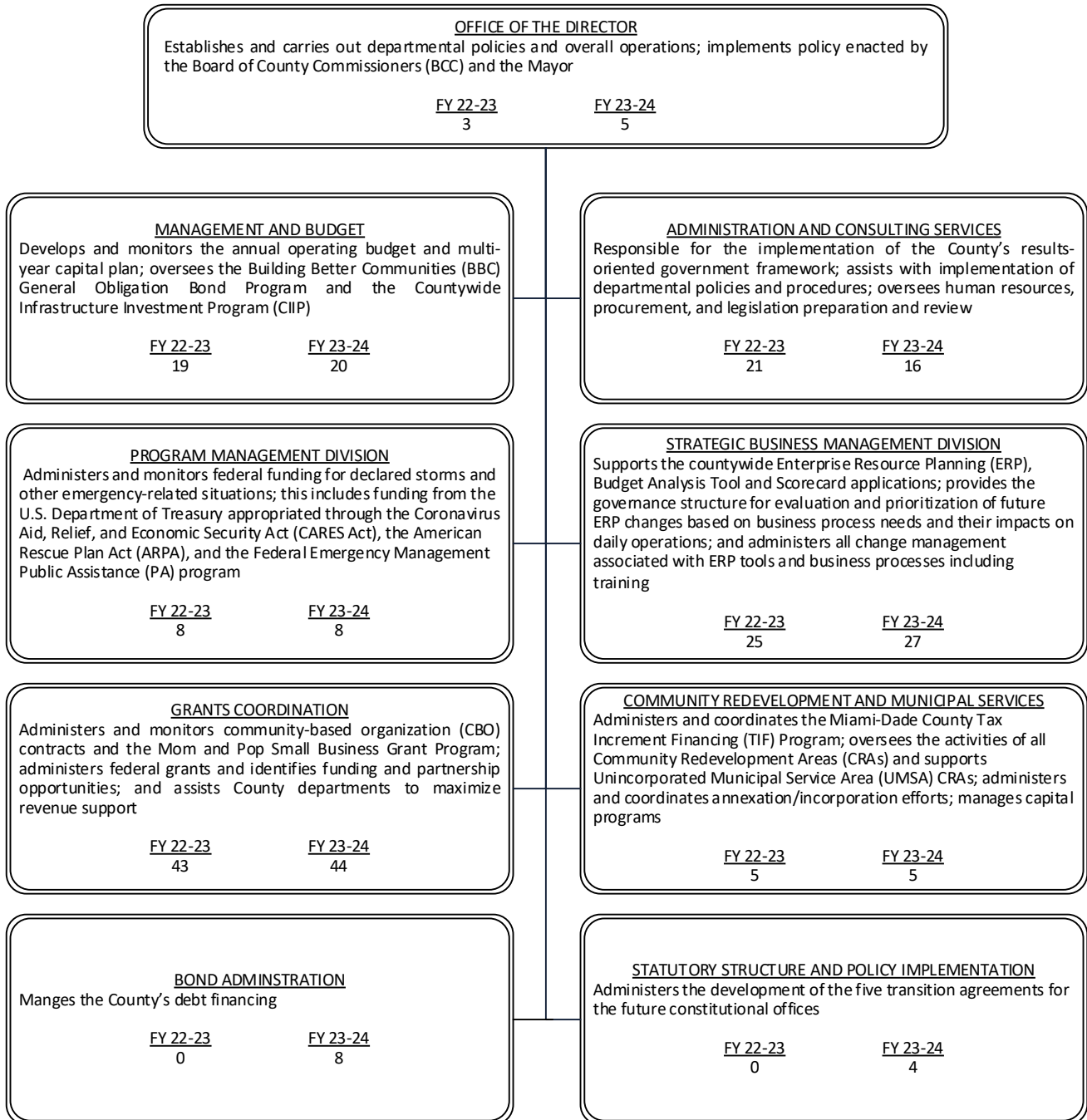


Revenues by Source
(dollars in thousands)



FY 2023-24 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2023-24 total number of full-time equivalent positions is 137

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director Division provides leadership and direction to departmental staff and establishes and implements departmental policies and overall operations.

- Establishes and carries out departmental policies and overall operations
- Directs and coordinates daily departmental operations
- Reviews, coordinates and implements County policy

DIVISION COMMENTS

- During FY 2022-23, two positions were approved as overages: one OMB Senior Advisor and one Assistant to the OMB Senior Advisor (\$393,000)

DIVISION: ADMINISTRATION AND CONSULTING SERVICES

The Administration and Consulting Services Division is responsible for implementing the directives of the Office of the Director and provides oversight over Miami-Dade County's results-oriented government framework.

- Manages human resources, provides overall administration of departmental activities to include intergovernmental and legislative affairs, and performs other administrative functions
- Coordinates the review of County Implementing Orders (IOs) and Administrative Orders (AOs), facilitates placement in the budget documents or preparation of agenda items for Board consideration and maintains the IO/AO database on the County's website
- Coordinates the development and review of County procedures and manages the County's Procedures Manual
- Coordinates and monitors payments to community-based organizations (CBOs) funded from discretionary allocations
- Coordinates implementation of a Countywide performance management process, which focuses on monitoring and reporting activities
- Conducts management, organizational and process reviews with operating department personnel, incorporating best practice research and internationally proven tools and techniques
- Promotes the development of performance improvement skills in the County workforce
- Conducts and monitors management efficiency projects, including gainsharing programs
- Administers the Management Advisory Consulting Services Pool

Strategic Objectives - Measures


- GG2-2: Promote employee development and leadership

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Identify opportunities to improve County operations	Percentage of active management and supervisory employees with Lean Six Sigma training	OC	↑	11.00%	10.68%	11.20%	11.00%	11.25%
	Number of County employees completing advanced Lean Six Sigma training programs	OP	↔	41	36	30	32	30

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Strategic Objectives - Measures								
<ul style="list-style-type: none"> GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents 								
Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Improve alignment and performance of strategic priorities throughout the County	Performance analysis projects completed	OC	↑	8	8	8	10	8
	Percentage of Strategic Plan Objectives supported by department business plans and scorecards	OC	↑	100%	100%	100%	100%	100%
	Average number of active users of the County performance management system	IN	↔	422	418	450	450	450

DIVISION COMMENTS

- During FY 2022-23, one Business Analyst Manager position was transferred from the Administration and Consulting Services division to the Management and Budget division
 - In FY 2021-22, the Office of Management and Budget began its analysis of the impact of the 2018 state-wide vote in support of Amendment 10 of the Florida State Constitution which requires the establishment of the constitutional offices of the Sheriff, the Supervisor of Elections and the Tax Collector; the analysis will also review related impacts to the offices of the Property Appraiser and the Clerk of Courts; in FY 2023-24 Administration and Consulting Services will continue to work closely with the Statutory Structure and Policy Implementation Division in support of this effort
 - In FY 2022-23, the Department completed or initiated performance analysis projects including several projects related to the ongoing INFORMS implementation and a cost analysis of County-operated domestic violence centers
 - In FY 2022-23, the County celebrated the tenth anniversary of the Lean Six Sigma Program that has identified annual potential hidden cost savings opportunities of over \$17 million and has consistently encouraged a culture of delivering excellence Countywide; also in FY 2022-23, the Department engaged an external training partner to lead a group of selected employees through a Lean Six Sigma reviews of selected processes related to construction management in the Internal Services, Water and Sewer, and Parks, Recreation and Open Spaces Departments; in FY 2023-24 the Department will continue to promote training opportunities in Lean Six Sigma performance improvement techniques, including introductory Yellow Belt classes and more advanced classes on specific tools including survey development, flowcharting and decision analysis
-  In FY 2021-22, the Department incorporated emerging community priorities into the Miami-Dade County Strategic Plan while in FY 2022-23, the Department assisted other departments to align their activities to the Strategic Plan to ensure future budget recommendations support County priorities; the Department received a 2023 National Association of Counties Achievement Award for these efforts, which are ongoing
- During FY 2022-23, two positions were transferred from the Administration and Consulting Services division to the Strategic Business Management Division
 - *During FY 2022-23, one Program Coordinator was transferred to the Regulatory and Economic Resources Department and one Program Coordinator was transferred to the Information Technology Department*

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

DIVISION: MANAGEMENT AND BUDGET

The Management and Budget Division ensures the financial viability of the County through sound financial management policies.

- Develops and monitors the annual operating budget and multi-year capital plan
- Provides financial and management analyses and reviews
- Prepares the Five-Year Financial Outlook
- Performs capital planning and monitors the Building Better Communities General Obligation Bond (BBC GOB) Program, the Countywide Infrastructure Investment Program (CIIP) and the Quality Neighborhood Improvement Program (QNIP)
- Provides legislative and staff support for the BBC GOB Citizens Advisory Committee
- Coordinates with the Board of County Commissioners, municipalities, not-for-profit organizations and County departments for allocation of BBC GOB funding
- Coordinates and monitors payments to community-based organizations (CBOs) funded from discretionary allocations

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Prepare and monitor the County's Resource Allocation Plan	Countywide Emergency Contingency Reserve balance (in millions)	OC	↑	\$55.6	\$55.9	\$55.8	\$57.4	\$63.1
	Carryover as a percentage of the General Fund Budget	OC	↑	2.7%	3.4%	5.5%	5.6%	3.9%

DIVISION COMMENTS

- During FY 2022-23, one Business Analyst Manager position was transferred from the Administration and Consulting Services Division to the Management and Budget Division
- In FY 2023-24, the Department will continue to work with County departments as well as municipalities and outside organizations to plan, schedule and coordinate the Building Better Communities General Obligation Bond program (BBC-GOB) to ensure adherence to budgets and schedules; the FY 2023-24 Adopted Budget and Multi-Year Capital Plan includes \$269.9 million of BBC-GOB capital projects



In FY 2023-24, the Department will continue the implementation of the Countywide Infrastructure Investment Plan (CIIP); staff from the Bond Program Monitoring section of the Management and Budget Division will facilitate the program, coordinate contracting efforts, develop reporting requirements and communicate the program's progress; staff will be funded with CIIP proceeds (\$618,000)

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

DIVISION: COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program, oversees the activities of all Community Redevelopment Areas (CRAs), coordinates all annexation and incorporation requests and manages capital programs.

- Evaluates the feasibility of new CRAs or alternative approaches to promote redevelopment
- Prepares Findings of Necessity and redevelopment plans for all UMSA CRAs
- Coordinates all municipal and UMSA CRA requests to the County for approval of CRA creation, CRA boundary adjustments, plans amendments, financing, and annual budgets and negotiates interlocal agreements between the County and the various CRAs and municipalities
- Provides fiscal analysis of all annexations and incorporation proposals
- Negotiates interlocal agreements with municipalities requesting boundary changes, negotiates conceptual agreements with Municipal Advisory Committees in areas considering incorporation, negotiates annexation agreements with municipalities, negotiates interlocal agreements with new municipalities, and coordinates the transition of services to newly incorporated municipalities

Strategic Objectives - Measures

- ED3-2: Increase economic opportunity and access to information technology for disadvantaged and disinclined communities

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Develop urban corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as destination centers	Number of Community Redevelopment Agencies (CRAs)	IN	↔	15	15	16	15	16
	County TIF Revenue Payments (in millions)*	OC	↑	\$65.6	\$74.6	\$68.3	\$84.9	\$93.3
	Percent of total County Urban Development Boundary area within TIF districts**	IN	↔	26.9%	26.9%	28.0%	26.9%	28.0%

* TIF Revenue Payments include SMART Transportation Infrastructure Improvement District (TIID) payments

** This measure includes the SMART TIID

DIVISION COMMENTS



In FY 2023-24, staff will continue to support and monitor four UMSA CRAs, ensuring the implementation of policies and projects that improve conditions in those communities



In FY 2023-24, staff will continue to monitor eleven municipal CRAs to ensure their compliance with County and state regulations and that opportunities are achieved based upon their approved redevelopment plan; additionally, the Division will continue to evaluate and analyze the need for future CRAs and/or extensions and provide policy recommendations



In FY 2023-24, staff will continue to review proposals to incorporate or annex parts of the County into existing municipalities, which affect all Miami-Dade County residents, provide analysis on the fiscal impact of such proposals, and provide guidance to the BCC



In FY 2023-24, the Department will continue to staff Municipal Advisory Committees, which provide a forum for residents and other stakeholders to provide input on the process of creating a municipality, and act as liaison for all County departments on annexation and incorporation issues

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DIVISION: GRANTS COORDINATION

The Grants Coordination Division administers and processes reimbursement requests for community-based organization (CBO) contracts; additionally, the Division monitors funding for the Mom and Pop Small Business Grant Program; manages and administers grants under the federal Ending the HIV Epidemic: A Plan for America grant, the Ryan White HIV/AIDS Treatment Extension Act of 2009 and a United States Department of Justice grant; identifies and promotes grant and revenue generating opportunities for County initiatives; and provides direct support to the Miami-Dade HIV/AIDS Partnership (planning council).

- Facilitates competitive solicitation processes for the allocation of funding to CBOs
- Develops and maintains a grants website to identify and promote grant opportunities; prepares grant applications; and provides grant-related training and technical assistance to County departments and CBOs
- Manages the County's sponsorship and marketing revenue contracts and facilitates sponsorship and marketing activities
- Manages the Comprehensive Opioid, Stimulant, and Substance Abuse Program grant and other local, state and federal grants assigned to the Department to ensure implementation, performance and compliance
- Coordinates technical assistance and capacity-building opportunities for CBOs

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Develop and implement revenue maximization opportunities	Grant, sponsorship and advertising funding received (in millions) by the County and CBOs associated with OMB revenue enhancement activities*	OC	↑	\$49	\$145	\$85	\$85	\$85

Strategic Objectives - Measures

- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Efficiently monitor and provide technical assistance on CBO allocations and contracts	Percentage of reimbursement requests processed within 21 calendar days	EF	↑	92%	94%	95%	90%	90%
	Site visits - CBOs	OP	↔	135	137	135	142	123

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Strategic Objectives - Measures								
<ul style="list-style-type: none"> HS2-1: Provide the necessary support services for vulnerable residents and special populations 								
Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Promote independent living through early intervention and support services	HIV+ clients served by Ryan White Program (includes Part A and Minority AIDS Initiative [MAI])	OP	↔	8,127	8,418	8,700	8,590	8,700
	Comprehensive Ryan White Program site visits (per contract year)**	OP	↔	0	3	18	21	21

*FY 2021-22 Actual increase was due to increased funding from federal COVID Relief funds through the State of Florida and additional funding as a result of the Federal Infrastructure Investment and Jobs Act

** A federal waiver of the annual site visit requirement was approved for Grant FY 2020-21 and FY 2021-22; annual comprehensive site visits resumed in Grant FY 2022-23

DIVISION COMMENTS

- The FY 2023-24 Adopted Budget includes an additional position to assist with the Ryan White Section's increased workload related to the program's fiscal administrative requirements (\$111,000)



The FY 2023-24 Adopted Budget allocates \$16.58 million for community-based organizations (CBOs) reflecting a three percent increase over the FY 2022-23 Adopted Budget allocation to help address rising inflation; this increase will assist these organizations to maintain their level of services and address escalating operating costs; the budget includes \$13.83 million for active organizations identified via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2023; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; additionally, the amount includes new allocations to CBOs, including an existing food program; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated in FY 2023-24; the total funding for allocation to CBOs for district specific needs is \$4.355 million (\$335,000 per Commission District) and in-kind funding for allocations remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2023-24 Adopted Budget also includes \$1.170 million to fund the Mom and Pop Small Business Grant Program and also reflects a three percent increase



The FY 2023-24 Adopted Budget includes revenues generated through marketing and sponsorship agreements to support existing marketing and sponsorship efforts as well as efforts to develop new revenue generating opportunities (\$400,000)

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

DIVISION: PROGRAM MANAGEMENT ADMINISTRATION

The Program Management Division administers federal funding for declared storms and other emergency-related situations. This includes funding from the U.S. Department of Treasury appropriated through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), the American Rescue Plan Act (ARPA), and the Federal Emergency Management Public Assistance (PA) program. The Division seeks to maximize reimbursement opportunities for the County and ensure compliance with federal requirements.

- Evaluates programs and activities supported by federal funds to ensure congruence with funder guidelines
- Ensures accountability and compliance for federal funding received
- Refines internal processes to enhance the County’s reimbursement opportunities
- Prepares and submits reports and plans required by funding sources
- Validates information submitted to funding sources for compliance with federal terms to expedite funder reviews and minimize denied costs and risks of claw backs
- Reports impact of social and economic programs in Miami-Dade through data collection and compilation
- Works collaboratively with funders to assist them in their reviews of County projects for award and reimbursement
- Provide technical assistance, training, and support to County Departments regarding funder policies and processes

Strategic Objectives - Measures

- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Maximize funding and reimbursement by complying with state and federal requirements	Percentage of FEMA disallowances analyzed to develop internal process improvements	OP	↔	90%	100%	90%	100%	100%
	Percentage of FEMA-reimbursable fiscal year expenses assigned to projects and submitted for review within the fiscal year	OC	↑	80%	90%	75%	95%	100%
	Percentage of FEMA Requests for Information completed on time	EF	↑	100%	100%	95%	100%	100%

DIVISION COMMENTS

- In FY 2022-23, the unit assisted in the implementation of a disaster-reporting tool, the Emergency Management Assistance System Solution (EMASS), and conducted training for County departments with the aim of improving accuracy and streamlining the labor, equipment, and materials reporting process Countywide
- In FY 2022-23, Program Management also managed the cost recovery efforts for the COVID-19 pandemic; \$304.8 million has been awarded by the Federal Emergency Management Agency (FEMA) to date to reimburse the County’s unbudgeted costs and another \$156.3 million is currently under review by FEMA for possible award
- In FY 2022-23, the unit has managed the cost recovery efforts for the Surfside Building Collapse securing awards of approximately \$55 million for work that has been completed in relation to this tragedy

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

DIVISION: STRATEGIC BUSINESS MANAGEMENT

The Strategic Business Management (SBM) Division supports the countywide Enterprise Resource Planning (ERP) application and system of record, also known as INtegrated Financial Resources Management System (INFORMS), responsible for the general ledger, human resources, supply chain, strategic sourcing, grants, accounts payable and receivable, internal billing and project costing functions.

- Supports the Budget Analysis Tool (BAT) and Performance Scorecard applications
- Provides the governance structure for evaluation and prioritization of future INFORMS changes based on business process needs and their impacts on daily operations
- Manages the implementation of system upgrades and enhancements
- Administers all change management associated with INFORMS tools and business process improvements including training, development, corresponding materials and communication planning

DIVISION COMMENTS

- During FY 2022-23, two positions were transferred from the Administration and Consulting Services Division to the Strategic Business Management Division
- In FY 2023-24, the SBM Division will continue supporting the governance structure that requires and coordinates a dedicated strategic approach to ensure that the County's financial, supply chain and human resources activities are supported and continuously improved to optimally support all County operations through on-going technology business process improvements and change management activities

DIVISION: BOND ADMINISTRATION

The Bond Administration Division is responsible for managing the County's debt financing and coordinating all debt issuances, including swap transactions.

- Accesses the capital markets to provide capital funding as needed by County departments, while providing for stable debt coverage levels
- Analyzes outstanding debt and the needs of the departments to determine the most advantageous financing vehicles
- Coordinates with the Finance Department to make payments on bonds/loan debt service
- Prepares and submits the Annual Report to Bondholders encompassing all the County's outstanding bond issues from inception through the fiscal year end
- Provides administrative support to peripheral debt issuing authorities of the County, including the Educational Facilities Authority and Health Facilities Authority

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Provide sound financial and risk management	Percentage of debt service payments made timely	OC	↑	100%	100%	100%	100%	100%
	Bond ratings evaluation by Moody's*	OC	↑	Aa2	Aa2	Aa2	Aa2	Aa2
	Bond ratings evaluation by Standard and Poor's*	OC	↑	AA	AA	AA	AA	AA

* Bond ratings are for General Obligation Bonds

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2023-2024 Adopted Budget includes a reorganization that transfers the Bond Administration Unit from the Finance Department; the Division is comprised of eight positions

DIVISION: STATUTORY STRUCTURE AND POLICY IMPLEMENTATION

The Statutory Structure and Policy Implementation Division is responsible for administering the development of the five transition agreements for the future constitutional offices including the Sheriff, Supervisor of Elections, Property Appraiser, and Tax Collector, as well as with the Clerk of Courts, who will assume additional responsibilities in accordance with state law.

- Analyzes the impacts of Amendment 10 to the Florida Constitution approved during the 2018 General Election in Florida on the operations of the Miami-Dade County Tax Collector, the Supervisor of Elections, the Property Appraiser, Miami-Dade County Police, and the Clerk of Courts
- Develops the draft transfer agreements, in consultation with the County Attorney's Office, to be offered to the respective constitutional offices; after the 2024 General Election, these proposed agreements will be subject to negotiation with the newly elected constitutional officers during the time period between the election and January 7, 2025, when the constitutional offices are established

DIVISION COMMENTS

- In FY 2022-23, four positions were added to facilitate the development of the transition agreements for the future constitutional offices: one OMB Senior Advisor, one Special Projects Administrator 1 and two Business Analysts (\$528,000)
- In FY 2023-24, the Department will continue its analysis on the impact of Amendment 10 to the Florida Constitution approved during the 2018 General Election in Florida on the operations of the Miami-Dade County Tax Collector, the Supervisor of Elections, the Property Appraiser, Miami-Dade County Police, and the Clerk of Courts; Amendment 10 requires the creation or reestablishment of the constitutional offices of the Tax Collector, the Supervisor of Elections, the Property Appraiser, and the Sheriff in Miami-Dade County; with respect to the Clerk of the Court, Amendment 10 removes the County's ability to transfer by Charter any statutory duties of the Clerk of Court to the County

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2023-24 Adopted Budget and Multi-Year Capital Plan includes updates to support County initiatives impacting optimization plans for Human Resources and Payroll, strategic sourcing for procurement, other critical functions and to ensure continuity of County operations; the capital program will be funded with Future Financing (\$22.134 million) and Capital Asset Acquisition 2022A (\$2.657 million) bond proceeds (total program cost \$24.791 million; \$12.692 million in FY 2023-24; capital program #2000003595)

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Projection FY 22-23	Adopted FY 23-24
Advertising	114	37	68	59	79
Fuel	0	0	0	0	0
Overtime	4	2	0	1	0
Rent	60	58	815	755	503
Security Services	0	0	0	0	0
Temporary Services	0	0	762	0	1,703
Travel and Registration	15	2	75	16	99
Utilities	23	20	24	23	26

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OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual	Actual	Budget	Adopted	(dollars in thousands)	Total Funding		Total Positions	
	FY 20-21	FY 21-22	FY 22-23	FY 23-24		Expenditure By Program	Budget FY 22-23	Adopted FY 23-24	Budget FY 22-23
Revenue Summary					Strategic Area: Health and Society				
General Fund Countywide	4,820	5,415	8,087	8,834	Grants Coordination	30,000	32,000	13	14
General Fund UMSA	756	825	1,118	1,270	Strategic Area: General Government				
Bond Administration Fees	0	0	0	1,959	Office of the Director	870	1,205	3	5
Bond Proceeds	2,879	2,008	0	0	Administration and	2,770	3,076	21	16
Bond Transaction Fees	0	0	0	950	Consulting Services				
Building Better Communities					Management and Budget	3,263	3,474	19	20
Bond Interest	258	400	721	592	Community Redevelopment	1,315	1,151	5	5
CIIP Proceeds	460	598	612	618	and Municipal Services				
CRA Administrative					Grants Coordination	4,340	4,592	30	30
Reimbursement	895	1,105	1,162	1,169	Program Management	6,376	6,433	8	8
Carryover	0	0	0	1,282	Administration				
Interest Earnings	0	0	0	45	Strategic Business	5,430	6,615	25	27
Miscellaneous Revenues	0	567	325	430	Management				
Federal Grants	0	646	6,423	6,487	Bond Administration	0	2,531	0	8
Other Miscellaneous					Statutory Structure and	0	528	0	4
Revenues	289	0	0	0	Policy Implementation				
Ryan White Grant	22,664	21,397	30,000	32,000					
Constitutional Officers	0	0	0	528					
Reserve Fund	0	0	0	528					
IT Funding Model	0	1,454	5,779	7,039					
Interagency Transfers	0	258	0	0					
Interfund Transfers	0	0	137	137					
Total Revenues	33,021	34,673	54,364	63,340	Total Operating Expenditures	54,364	61,605	124	137
Operating Expenditures Summary									
Salary	8,346	10,100	14,150	18,180					
Fringe Benefits	2,859	3,588	4,882	6,085					
Court Costs	92	54	2	2					
Contractual Services	9,873	10,285	5,003	5,213					
Other Operating	2,086	1,660	1,293	1,130					
Charges for County Services	405	659	890	951					
Grants to Outside Organizations	9,311	8,286	28,073	29,973					
Capital	35	41	71	71					
Total Operating Expenditures	33,007	34,673	54,364	61,605					
Non-Operating Expenditures Summary									
Transfers	0	0	0	1,735					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	0					
Total Non-Operating Expenditures	0	0	0	1,735					

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FUTURE	TOTAL
Revenue									
Capital Asset Series 2022A Bonds	2,657	0	0	0	0	0	0	0	2,657
Future Financing	0	12,692	9,442	0	0	0	0	0	22,134
Total:	2,657	12,692	9,442	0	0	0	0	0	24,791
Expenditures									
Strategic Area: GG									
Information Technology	2,657	12,692	9,442	0	0	0	0	0	24,791
Total:	2,657	12,692	9,442	0	0	0	0	0	24,791

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

ENTERPRISE RESOURCE PLANNING OPTIMIZATION AND UPDATES

PROGRAM #: 2000003595



DESCRIPTION: Update the state-of-the-art, comprehensive, integrated ERP application (INFORMS) through County initiatives impacting optimization plans for Human Resources and Payroll, strategic sourcing for procurement and other critical functions; and to ensure continuity of County operations

LOCATION: Countywide
 Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Capital Asset Series 2022A Bonds	2,657	0	0	0	0	0	0	0	2,657
Future Financing	0	12,692	9,442	0	0	0	0	0	22,134
TOTAL REVENUES:	2,657	12,692	9,442	0	0	0	0	0	24,791
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Planning and Design	2,585	11,740	6,562	0	0	0	0	0	20,887
Project Administration	72	452	329	0	0	0	0	0	853
Project Contingency	0	0	1,651	0	0	0	0	0	1,651
Technology Hardware/Software	0	500	900	0	0	0	0	0	1,400
TOTAL EXPENDITURES:	2,657	12,692	9,442	0	0	0	0	0	24,791